



**New York State Department Of Health**  
**Delivery System Reform Incentive Payment Project**  
**DSRIP Implementation Plan Project**

**State University of New York at Stony Brook University Hospital (PPS ID:16)**

**Project 3.c.i – Evidence-based strategies for disease management in high risk/affected populations (adults only)**

**✓ IPQR Module 3.c.i.1 - Major Risks to Implementation and Mitigation Strategies**

**Instructions :**

Please describe what the major risks are for this project, as well as the actions you plan to take to mitigate them.

The PPS has identified the following challenges that stand in the way of successful implementation of this project:

PROVIDER CHALLENGES: 1) Difficulty in engaging at least 80% of primary care practices within the PPS. 2) Difficulty addressing issues with medication errors: omissions, duplications, dosing errors or drug interactions. Medication errors are a large driver of readmissions, which will negatively impact the performance of the PPS 3) Ability to achieve PMCH Level 3 recognition by DY 03. The process requires a high degree of coordination and is a key deliverable of project 2.a.i, in addition to this project. 4) Address growing epidemic of Diabetes and Obesity. There is potential difficulty in identifying and engaging the appropriate patients. 5) Engaging PCPs to participate in this project. PCP participation is a key driver of success across all projects and a lack of participation among PCPs will negatively impact achievement of Speed and Scale commitments.

PROVIDER REMEDIES: 1) Show value to PCPs by improving access to comprehensive diabetes education and point-of-care testing (POC-HbA1c). Provide effective care management support. 2) Build medication reconciliation into diabetes care management program to occur at every transition of care: when new medications are ordered, existing orders are adjusted or patients report non-prescriptive medications. Medication adherence will be embedded in all case management protocols, pharmacist support, and will be part of the Stanford Chronic Care educational platform. 3) Provide practice support teams to engage PPS primary care practices to redesign their care delivery processes to move to Level 3 and Advanced Medical Home model. 4) Increase Stanford education resources and also increase CDE resources at a ratio of 2 CDEs to 1,000 people with diabetes in the target population (doubling current capacity in the county) 5) The PPS will increase provider participation by emphasizing efforts to align providers through pay for performance incentives.

PATIENT CHALLENGES: 1) Lack of available public transportation prevents patients from being able to access the necessary care at the appropriate time

PATIENT REMEDIES: 1) Deployment of POC-testing will prevent patients from extra traveling to physician's offices or clinical laboratories, enhancing compliance with national guidelines for regular testing/monitoring. The PPS will also look to partner with existing transportation resources within Suffolk County, such as Suffolk County Accessible Transportation (SCAT), to provide additional transportation resources to patients



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**✓ IPQR Module 3.c.i.2 - Project Implementation Speed**

**Instructions :**

Please specify how many providers will have met all of the project requirements (as set out in the project Plan Application) per quarter. These cumulative numbers must align with commitments in the PPS Application.  
 Note: data entered into this table must represent CUMULATIVE figures.

<b>Benchmarks</b>
<b>100% Total Committed By</b>
DY3,Q4

Provider Type	Total Commitment	Year,Quarter (DY1,Q1 – DY3,Q2)									
		DY1,Q1	DY1,Q2	DY1,Q3	DY1,Q4	DY2,Q1	DY2,Q2	DY2,Q3	DY2,Q4	DY3,Q1	DY3,Q2
Primary Care Physicians	430	0	0	0	0	0	0	0	0	142	142
Non-PCP Practitioners	1,862	0	0	0	0	0	0	0	0	465	930
Clinics	20	0	0	0	0	0	0	0	0	0	0
Health Home / Care Management	11	0	0	0	0	0	0	0	0	0	0
Behavioral Health	144	0	0	0	0	0	0	0	0	20	54
Substance Abuse	21	0	0	0	0	0	0	0	0	5	10
Pharmacies	101	0	0	0	0	0	0	0	0	20	40
Community Based Organizations	38	0	0	0	0	0	0	0	5	10	15
All Other	1,136	0	0	0	0	0	0	0	0	100	200
<b>Total Committed Providers</b>	<b>3,763</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5</b>	<b>762</b>	<b>1,391</b>
<b>Percent Committed Providers(%)</b>		<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.13</b>	<b>20.25</b>	<b>36.97</b>

Provider Type	Total Commitment	Year,Quarter (DY3,Q3 – DY5,Q4)									
		DY3,Q3	DY3,Q4	DY4,Q1	DY4,Q2	DY4,Q3	DY4,Q4	DY5,Q1	DY5,Q2	DY5,Q3	DY5,Q4
Primary Care Physicians	430	142	430	430	430	430	430	430	430	430	430
Non-PCP Practitioners	1,862	1,395	1,862	1,862	1,862	1,862	1,862	1,862	1,862	1,862	1,862
Clinics	20	10	20	20	20	20	20	20	20	20	20
Health Home / Care Management	11	5	11	11	11	11	11	11	11	11	11
Behavioral Health	144	94	144	144	144	144	144	144	144	144	144



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Provider Type	Total Commitment	Year,Quarter (DY3,Q3 – DY5,Q4)									
		DY3,Q3	DY3,Q4	DY4,Q1	DY4,Q2	DY4,Q3	DY4,Q4	DY5,Q1	DY5,Q2	DY5,Q3	DY5,Q4
Substance Abuse	21	15	21	21	21	21	21	21	21	21	21
Pharmacies	101	70	101	101	101	101	101	101	101	101	101
Community Based Organizations	38	20	38	38	38	38	38	38	38	38	38
All Other	1,136	636	1,136	1,136	1,136	1,136	1,136	1,136	1,136	1,136	1,136
<b>Total Committed Providers</b>	<b>3,763</b>	<b>2,387</b>	<b>3,763</b>	<b>3,763</b>	<b>3,763</b>	<b>3,763</b>	<b>3,763</b>	<b>3,763</b>	<b>3,763</b>	<b>3,763</b>	<b>3,763</b>
<b>Percent Committed Providers(%)</b>		<b>63.43</b>	<b>100.00</b>	<b>100.00</b>	<b>100.00</b>	<b>100.00</b>	<b>100.00</b>	<b>100.00</b>	<b>100.00</b>	<b>100.00</b>	<b>100.00</b>

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**✓ IPQR Module 3.c.i.3 - Patient Engagement Speed**

**Instructions :**

Please specify how many patients will have become 'Actively Engaged' (as set out in the Project Plan Application) per quarter. These cumulative numbers must align with commitments in the PPS Application.  
 Note: data entered into this table must represent CUMULATIVE figures.

Benchmarks	
100% Actively Engaged By	Expected Patient Engagement
DY3,Q4	12,094

Year,Quarter (DY1,Q1 – DY3,Q2)	DY1,Q1	DY1,Q2	DY1,Q3	DY1,Q4	DY2,Q1	DY2,Q2	DY2,Q3	DY2,Q4	DY3,Q1	DY3,Q2
Patients Engaged	0	3,022	4,533	6,044	967	4,834	7,251	9,669	1,209	6,044
Percent of Expected Patient Engagement(%)	0.00	24.99	37.48	49.98	8.00	39.97	59.96	79.95	10.00	49.98

Year,Quarter (DY3,Q3 – DY5,Q4)	DY3,Q3	DY3,Q4	DY4,Q1	DY4,Q2	DY4,Q3	DY4,Q4	DY5,Q1	DY5,Q2	DY5,Q3	DY5,Q4
Patients Engaged	9,066	12,094	1,209	6,044	9,066	12,094	12,094	12,094	12,094	12,094
Percent of Expected Patient Engagement(%)	74.96	100.00	10.00	49.98	74.96	100.00	100.00	100.00	100.00	100.00

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**IPQR Module 3.c.i.4 - Prescribed Milestones**

**Instructions :**

Please enter baseline target dates and work breakdown tasks with target dates for each of the milestones below.

<b>Project Requirements (Milestone/Task Name)</b>	<b>Reporting Level</b>	<b>Provider Type</b>	<b>Status</b>	<b>Start Date</b>	<b>End Date</b>	<b>Quarter End Date</b>	<b>DSRIP Reporting Year and Quarter</b>
<b>Milestone #1</b> Implement evidence-based best practices for disease management, specific to diabetes, in community and ambulatory care settings.	Project	N/A	In Progress	04/01/2015	03/31/2018	03/31/2018	DY3 Q4
<b>Task</b> Evidence-based strategies for the management and control of diabetes in the PPS designated area are developed and implemented for all participating providers. Protocols for disease management are developed and training of staff is completed.	Project		In Progress	04/01/2015	03/31/2018	03/31/2018	DY3 Q4
<b>Task</b> Step 1: Establish team of key project stakeholders (including SMEs, interal and external stakeholders) to determine treatment protocols, polices, and procedures to develop Project 3.c.i care coordination model for the managemnt and control of diabetes	Project		In Progress	04/01/2015	12/31/2015	12/31/2015	DY1 Q3
<b>Task</b> Step 2: Determine clear work flow processes for the care management/care coordination function that will support the diabetes program. Ensure seamless coordination of patient outreach and care management effort across all involved providers in community and ambulatory care settings	Project		In Progress	07/01/2015	12/31/2015	12/31/2015	DY1 Q3
<b>Task</b> Step 3: Identify treatment protocols and develop project 3.c.i care coordination model policies and procedures	Project		In Progress	01/01/2016	03/31/2016	03/31/2016	DY1 Q4
<b>Task</b> Step 4: Present policies and procedures to Project 3.c.i committee for review	Project		In Progress	01/01/2016	03/31/2016	03/31/2016	DY1 Q4
<b>Task</b> Step 5: Present policies and procedures to Clinical Governance Committee for review	Project		In Progress	01/01/2016	03/31/2016	03/31/2016	DY1 Q4
<b>Task</b> Step 6: Implement policies and procedures at engaged/contracted particiating PCP practices	Project		In Progress	04/01/2016	03/31/2017	03/31/2017	DY2 Q4
<b>Task</b> Step 7: Establish team of experts to develop training process and workflow for engaged providers plan	Project		In Progress	09/01/2016	12/31/2016	12/31/2016	DY2 Q3



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<b>Task</b> Step 8: Monitor development of written training materials	Project		In Progress	01/01/2017	03/31/2017	03/31/2017	DY2 Q4
<b>Task</b> Step 9: Engage workforce lead to review training program plan	Project		In Progress	01/01/2017	03/31/2017	03/31/2017	DY2 Q4
<b>Task</b> Step 10: Present training materials to Project 3.c.i committee for review	Project		In Progress	01/01/2017	03/31/2017	03/31/2017	DY2 Q4
<b>Task</b> Step 11: Present training materials to Clinical Governance Committee for review	Project		In Progress	01/01/2017	03/31/2017	03/31/2017	DY2 Q4
<b>Task</b> Step 12: Keep record of process and workflow, including responsible resources at each stage of the workflow	Project		In Progress	04/01/2015	03/31/2017	03/31/2017	DY2 Q4
<b>Task</b> Step 13: Identify expert trainer/trainers for project 3.c.i care coordination model	Project		In Progress	01/01/2017	03/31/2017	03/31/2017	DY2 Q4
<b>Task</b> Step 14: Determine necessary frequency of staff training and create calendar of training dates with site locations to train staff and train staff for project 3.c.i care coordination model	Project		In Progress	04/01/2017	03/31/2018	03/31/2018	DY3 Q4
<b>Task</b> Step 15: Keep record of training dates and number of staff trained at each engaged/contracted PCP partner	Project		In Progress	04/01/2017	03/31/2018	03/31/2018	DY3 Q4
<b>Task</b> Step 16: Create and utilize an audit checklist to determine the status of all forms and supporting documentation	Project		In Progress	04/01/2017	03/31/2018	03/31/2018	DY3 Q4
<b>Task</b> Step 17: Make recommendations based on audit findings by project 3.c.i workgroup	Project		In Progress	04/01/2017	03/31/2018	03/31/2018	DY3 Q4
<b>Task</b> Step 18: Collect and maintain, in a centralized location, all pertinent project artifacts such as disease management protocols, documentation of process and workflow, list of training dates along with number of staff trained, written training materials and self-audit reports and recommendations	Project		In Progress	04/01/2015	03/31/2018	03/31/2018	DY3 Q4
<b>Milestone #2</b> Engage at least 80% of primary care providers within the PPS in the implementation of disease management evidence-based best practices.	Project	N/A	In Progress	04/01/2015	03/31/2017	03/31/2017	DY2 Q4
<b>Task</b> PPS has engaged at least 80% of their PCPs in this activity.	Provider	Primary Care Physicians	In Progress	04/01/2015	03/31/2017	03/31/2017	DY2 Q4
<b>Task</b> Step 1: Develop implementation plan and schedule for selected PCPs	Project		In Progress	04/01/2015	08/31/2015	09/30/2015	DY1 Q2
<b>Task</b>	Project		In Progress	04/01/2015	08/31/2015	09/30/2015	DY1 Q2



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Step 2: Identify metrics and the method of collection to create baseline assessment							
<b>Task</b> Step 3: Initiate Baseline Assessment by project 3.c.i workgroup	Project		In Progress	06/01/2015	12/31/2015	12/31/2015	DY1 Q3
<b>Task</b> Step 4: Collect and Aggregate baseline data and determine baseline for each selected PCP	Project		In Progress	06/01/2015	12/31/2015	12/31/2015	DY1 Q3
<b>Task</b> Step 5: Engage and finalize agreements with PCP partners for Project 3.c.i	Project		In Progress	01/01/2016	03/31/2016	03/31/2016	DY1 Q4
<b>Task</b> Step 6: Maintain directories of engaged/contracted PCPs	Project		In Progress	03/01/2016	03/31/2017	03/31/2017	DY2 Q4
<b>Task</b> Step 7: Initiate implementation plan and schedule to engage PCPs	Project		In Progress	04/01/2016	03/31/2017	03/31/2017	DY2 Q4
<b>Task</b> Step 8: Monitor plan by Project 3.c.i workgroup	Project		In Progress	04/01/2016	03/31/2017	03/31/2017	DY2 Q4
<b>Task</b> Step 9: Collect and maintain, in a centralized location, all pertinent project artifacts such list of total PCPs in the PPS and list of PCPs engaged in this activity	Project		In Progress	04/01/2015	03/31/2017	03/31/2017	DY2 Q4
<b>Milestone #3</b> Develop care coordination teams (including diabetes educators, nursing staff, behavioral health providers, pharmacy, community health workers, and Health Home care managers) to improve health literacy, patient self-efficacy, and patient self-management.	Project	N/A	In Progress	04/01/2015	03/31/2017	03/31/2017	DY2 Q4
<b>Task</b> Clinically Interoperable System is in place for all participating providers.	Project		In Progress	04/01/2015	03/31/2017	03/31/2017	DY2 Q4
<b>Task</b> Care coordination teams are in place and include nursing staff, pharmacists, dieticians, community health workers, and Health Home care managers where applicable.	Project		In Progress	04/01/2015	03/31/2017	03/31/2017	DY2 Q4
<b>Task</b> Care coordination processes are established and implemented.	Project		In Progress	04/01/2015	03/31/2017	03/31/2017	DY2 Q4
<b>Task</b> Step 1: Identify scope of work with Project 3.c.i workgroup for Project 3.d.i care coordination model	Project		In Progress	09/01/2015	12/31/2015	12/31/2015	DY1 Q3
<b>Task</b> Step 2: Identify and assemble care coordination team to implement Project 3.c.ii care coordination model. The team should include but is not limited to, contracted/engaged participating partners, diabetes educators, nursing staff,	Project		In Progress	09/01/2015	12/31/2015	12/31/2015	DY1 Q3



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behavioral health providers, pharmacy, community health workers, and Health Home care managers							
<b>Task</b> Step 3: Engage Workforce project lead to review training plan for all identified providers	Project		In Progress	09/01/2015	12/31/2015	12/31/2015	DY1 Q3
<b>Task</b> Step 4: Engage IDS Workgroup to align Project 2.a.i and Project 3.c.i objectives of integrating all PPS practices in the PPS with a clinical interoperability system	Project		In Progress	04/01/2015	12/31/2015	12/31/2015	DY1 Q3
<b>Task</b> Step 5: Identify and formalize policies and procedures for Project 3.c.i care coordination mode	Project		In Progress	09/01/2015	12/31/2015	12/31/2015	DY1 Q3
<b>Task</b> Step 6: Present policies and procedures to Project 3.c.i committee for review	Project		In Progress	09/01/2015	12/31/2015	12/31/2015	DY1 Q3
<b>Task</b> Step 7: Present training program to Clinical Governance Committee for review	Project		In Progress	01/01/2016	03/31/2016	03/31/2016	DY1 Q4
<b>Task</b> Step 8: Identify team members to collect information on diabetic training program for care management/coordination staff. Team members should include nursing staff, pharmacists, dietitians, community health workers, and Health Home care managers	Project		In Progress	09/01/2015	12/31/2015	12/31/2015	DY1 Q3
<b>Task</b> Step 9: Aggregate and develop written training materials	Project		In Progress	09/01/2015	12/31/2015	12/31/2015	DY1 Q3
<b>Task</b> Step 10: Present training curriculum to Project 3.c.i committee for review	Project		In Progress	01/01/2016	03/31/2016	03/31/2016	DY1 Q4
<b>Task</b> Step 11: Present training curriculum to Clinical Governance Committee for review	Project		In Progress	01/01/2016	03/31/2016	03/31/2016	DY1 Q4
<b>Task</b> Step 12: Identify expert trainer/trainers	Project		In Progress	01/01/2016	03/31/2016	03/31/2016	DY1 Q4
<b>Task</b> Step 13: Determine frequency of staff training and establish calendar of training dates and locations to train staff	Project		In Progress	04/01/2016	03/31/2017	03/31/2017	DY2 Q4
<b>Task</b> Step 14: Keep record of training dates and number of staff trained at each PCP practice	Project		In Progress	04/01/2016	03/31/2017	03/31/2017	DY2 Q4
<b>Task</b> Step 15: Monitor efficacy of curriculum by Project 3.c.i workgroup	Project		In Progress	04/01/2016	03/31/2017	03/31/2017	DY2 Q4
<b>Task</b> Step 16: Collect and maintain, in a centralized location, all pertinent project	Project		In Progress	04/01/2015	03/31/2017	03/31/2017	DY2 Q4





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artifacts such as contracts, report vendor system documentation, care coordination team rosters, care coordination policies and procedures, standard clinical protocol and treatment plans, process and workflow documentation, written training materials, training dates and number for staff trained							
<b>Milestone #4</b> Develop "hot spotting" strategies, in concert with Health Homes, to implement programs such as the Stanford Model for chronic diseases in high risk neighborhoods.	Project	N/A	In Progress	04/01/2015	03/31/2017	03/31/2017	DY2 Q4
<b>Task</b> If applicable, PPS has Implemented collection of valid and reliable REAL (Race, Ethnicity, and Language) data and uses the data to target high risk populations, develop improvement plans, and address top health disparities.	Project		In Progress	04/01/2015	03/31/2017	03/31/2017	DY2 Q4
<b>Task</b> If applicable, PPS has established linkages to health homes for targeted patient populations.	Project		In Progress	04/01/2015	03/31/2017	03/31/2017	DY2 Q4
<b>Task</b> If applicable, PPS has implemented Stanford Model through partnerships with community-based organizations.	Project		In Progress	04/01/2015	03/31/2017	03/31/2017	DY2 Q4
<b>Task</b> Step 1: Engage with Project 3.c.i workgroup, health homes, BMI and other identified pertinent stakeholders to define objective and measures to collect for the support of hot spot strategy	Project		In Progress	04/01/2015	12/31/2015	12/31/2015	DY1 Q3
<b>Task</b> Step 2: Implement collection of valid and reliable REAL (Race, Ethnicity, and Language) data to develop Hot Spotting strategy	Project		In Progress	04/01/2015	12/31/2015	12/31/2015	DY1 Q3
<b>Task</b> Step 3: Utilize Community Needs Assessment to support hot spot strategy	Project		In Progress	04/01/2016	06/30/2016	06/30/2016	DY2 Q1
<b>Task</b> Step 4: Identify and evaluate linkages to health homes for targeted patient populations	Project		In Progress	07/01/2016	09/30/2016	09/30/2016	DY2 Q2
<b>Task</b> Step 5: Initiate agreements with Home Health Organizations for project 3.c.i (Stanford model)	Project		In Progress	10/01/2016	12/31/2016	12/31/2016	DY2 Q3
<b>Task</b> Step 6: Design and document process and workflow including responsible resources at each stage	Project		In Progress	10/01/2016	12/31/2016	12/31/2016	DY2 Q3
<b>Task</b> Step 7: Identify Project Team Members, including CBO partnerships, to design implementation plan utilizing the Stanford Model, budget and schedule	Project		In Progress	04/01/2015	09/30/2015	09/30/2015	DY1 Q2



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Project Requirements (Milestone/Task Name)	Reporting Level	Provider Type	Status	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
<b>Task</b> Step 8: Develop written training materials	Project		In Progress	10/01/2015	12/31/2015	12/31/2015	DY1 Q3
<b>Task</b> Step 9: Engage Workforce project lead in training materials development	Project		In Progress	10/01/2015	12/31/2015	12/31/2015	DY1 Q3
<b>Task</b> Step 10: Present training materials to Workforce Committee and Project 3.c.i committee for review	Project		In Progress	10/01/2015	12/31/2015	12/31/2015	DY1 Q3
<b>Task</b> Step 11: Present training materials to Clinical Governance for review	Project		In Progress	10/01/2015	12/31/2015	12/31/2015	DY1 Q3
<b>Task</b> Step 12: Identify expert trainer/trainers for project 3.c.i (Stanford model)	Project		In Progress	01/01/2016	03/31/2016	03/31/2016	DY1 Q4
<b>Task</b> Step 13: Determine frequency of staff training and create calendar of training dates with site locations on an ongoing basis to train staff	Project		In Progress	04/01/2016	03/31/2017	03/31/2017	DY2 Q4
<b>Task</b> Step 14: Keep record of training dates and number of staff trained	Project		In Progress	04/01/2016	03/31/2017	03/31/2017	DY2 Q4
<b>Task</b> Step 15: Identify locations for Stanford Model to be implemented in Hot Spot communities	Project		In Progress	04/01/2016	03/31/2017	03/31/2017	DY2 Q4
<b>Task</b> Step 16: Contract with partner organizations for use of space to hold classes (if applicable) and schedule classes	Project		In Progress	04/01/2016	03/31/2017	03/31/2017	DY2 Q4
<b>Task</b> Step 17: Conduct Diabetes Self-Management classes on ongoing basis	Project		In Progress	04/01/2016	03/31/2017	03/31/2017	DY2 Q4
<b>Task</b> Step 18: Create and utilize an audit checklist to determine the status of all forms and supporting documentation	Project		In Progress	04/01/2016	03/31/2017	03/31/2017	DY2 Q4
<b>Task</b> Step 19: Make recommendations based on audit findings by project 3.c.i workgroup	Project		In Progress	04/01/2016	03/31/2017	03/31/2017	DY2 Q4
<b>Task</b> Step 20: Collect and maintain, in a centralized location, all pertinent project artifacts such as REAL datasets, process and workflow documentation, written training materials, list of dates along with number of staff trained, periodic self-audit reports, and written attestation or evidence of agreement with community partners	Project		In Progress	04/01/2015	03/31/2017	03/31/2017	DY2 Q4
<b>Milestone #5</b> Ensure coordination with the Medicaid Managed Care organizations serving the target population.	Project	N/A	In Progress	04/01/2015	03/31/2018	03/31/2018	DY3 Q4
<b>Task</b>	Project		In Progress	04/01/2015	03/31/2018	03/31/2018	DY3 Q4



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**State University of New York at Stony Brook University Hospital (PPS ID:16)**

Project Requirements (Milestone/Task Name)	Reporting Level	Provider Type	Status	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
PPS has agreement in place with MCO related to coordination of services for high risk populations, including smoking cessation services, hypertension screening, cholesterol screening, and other preventive services relevant to this project.							
<b>Task</b> Step 1: Develop MCO Stakeholder Roster to be engaged in the project	Project		In Progress	09/01/2015	09/30/2016	09/30/2016	DY2 Q2
<b>Task</b> Step 2: Include MCO Stakeholders to Project Committee Meetings for Diabetes Protocol development for the coordination of services for high risk populations, including smoking cessation services, hypertension screening, cholesterol screening	Project		In Progress	09/01/2015	09/30/2016	09/30/2016	DY2 Q2
<b>Task</b> Step 3: Engage MCO Team to develop Diabetes Payment Strategy for Diabetes-related Services into payer agreements	Project		In Progress	09/01/2015	09/30/2016	09/30/2016	DY2 Q2
<b>Task</b> Step 4: Meet with payers during the planning phase to identify triggers and processes for payer care coordination and chronic care services to ensure coordination, gaps in care and/or redundant services.	Project		In Progress	09/01/2015	09/30/2016	09/30/2016	DY2 Q2
<b>Task</b> Step 5: Execute Payment Agreements or MOU with MCO for Diabetes-related Services and ensure payers provide coverage and coordination of service benefits	Project		In Progress	01/01/2017	03/31/2018	03/31/2018	DY3 Q4
<b>Task</b> Step 6: Collect and maintain, in a centralized location, all pertinent project artifacts such as written attestation or evidence of agreements	Project		In Progress	04/01/2015	03/31/2018	03/31/2018	DY3 Q4
<b>Milestone #6</b> Use EHRs or other technical platforms to track all patients engaged in this project.	Project	N/A	In Progress	04/01/2015	03/31/2017	03/31/2017	DY2 Q4
<b>Task</b> PPS identifies targeted patients and is able to track actively engaged patients for project milestone reporting.	Project		In Progress	04/01/2015	03/31/2017	03/31/2017	DY2 Q4
<b>Task</b> PPS uses a recall system that allows staff to report which patients are overdue for which preventive services and to track when and how patients were notified of needed services.	Project		In Progress	04/01/2015	03/31/2017	03/31/2017	DY2 Q4
<b>Task</b> Step 1: Meet with project stakeholders to iteratively define and refine project specific patient identification and report filtering requirements.	Project		In Progress	06/01/2015	06/30/2016	06/30/2016	DY2 Q1
<b>Task</b>	Project		In Progress	06/01/2015	09/30/2016	09/30/2016	DY2 Q2



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Project Requirements (Milestone/Task Name)	Reporting Level	Provider Type	Status	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
Step 2: Define report format and extract frequency required to satisfy the patient engagement metrics for project.							
<b>Task</b> Step 3: Phase 1 tactical reporting bridge solution followed by longer term programmatic strategic solution.	Project		In Progress	06/01/2015	09/30/2016	09/30/2016	DY2 Q2
<b>Task</b> Step 4: Iterative development and testing approach is followed as providers are on-boarded and reporting feedback is received from project stakeholders and the DOH.	Project		In Progress	06/01/2015	09/30/2016	09/30/2016	DY2 Q2
<b>Task</b> Step 5: Run reports using tactical solution as needed for quarterly report submission to the DOH. (This task will transition into the longer term strategic reporting solution when it becomes available.)	Project		In Progress	06/01/2015	09/30/2016	09/30/2016	DY2 Q2
<b>Task</b> Step 6: Iteratively develop, test and deploy Enterprise Data Warehouse (EDW) HealtheRegistries, HealtheAnalytics, HealtheIntent in accordance with applicable DOH domain requirements.	Project		In Progress	06/01/2015	09/30/2016	09/30/2016	DY2 Q2
<b>Task</b> Step 7: Assure iterative development strategy allows for early EMR integration and testing with providers.	Project		In Progress	06/01/2015	09/30/2016	09/30/2016	DY2 Q2
<b>Task</b> Step 8: Engage with relevant providers to begin EMR integration discussions, share technical message specifications, on-boarding requirements and connectivity details.	Project		In Progress	09/01/2015	09/30/2016	09/30/2016	DY2 Q2
<b>Task</b> Step 9: Test, validate, configure, integrate and maintain EMR data acquisition feeds from all relevant providers for usage within the HealtheAnalytics, HealtheRegistries and HealtheIntent applications.	Project		In Progress	11/01/2015	03/31/2017	03/31/2017	DY2 Q4
<b>Task</b> Step 10: Load Patient Roster into the HealtheEDW for usage within HealtheAnalytics, HealtheRegistries and HealtheIntent applications.	Project		In Progress	01/31/2016	06/30/2016	06/30/2016	DY2 Q1
<b>Task</b> Step 11: Strategic reporting system is finalized, patient identification, tracking, and matching algorithms are tested and fully deployed into production.	Project		In Progress	09/30/2016	03/31/2017	03/31/2017	DY2 Q4
<b>Task</b> Step 12: Population Health Platform is capable of identifying targeted patients and is able to track actively engaged patients for project milestone reporting.	Project		In Progress	09/30/2016	03/31/2017	03/31/2017	DY2 Q4
<b>Milestone #7</b> Meet Meaningful Use and PCMH Level 3 standards and/or APCM by the end of	Project	N/A	In Progress	04/01/2015	03/31/2018	03/31/2018	DY3 Q4



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Project Requirements (Milestone/Task Name)	Reporting Level	Provider Type	Status	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
Demonstration Year 3 for EHR systems used by participating safety net providers.							
<b>Task</b> EHR meets Meaningful Use Stage 2 CMS requirements (Note: any/all MU requirements adjusted by CMS will be incorporated into the assessment criteria).	Project		In Progress	04/01/2015	03/31/2018	03/31/2018	DY3 Q4
<b>Task</b> PPS has achieved NCQA 2014 Level 3 PCMH standards and/or APCM.	Provider	Primary Care Physicians	In Progress	04/01/2015	03/31/2018	03/31/2018	DY3 Q4
<b>Task</b> EHR meets connectivity to RHIO/SHIN-NY requirements.	Provider	Safety Net Primary Care Physicians	In Progress	04/01/2015	03/31/2018	03/31/2018	DY3 Q4
<b>Task</b> EHR meets connectivity to RHIO/SHIN-NY requirements.	Provider	Safety Net Non-PCP Practitioners	In Progress	04/01/2015	03/31/2018	03/31/2018	DY3 Q4
<b>Task</b> EHR meets connectivity to RHIO/SHIN-NY requirements.	Provider	Safety Net Behavioral Health	In Progress	04/01/2015	03/31/2018	03/31/2018	DY3 Q4
<b>Task</b> Step 1 (IT): Engage PPS Health Information Technology Project Leadership and the Project 2ai Stakeholders to collaborate on approach to initiate and design a program to support engaged/contracted safety net providers to ensure Electronic Health Record systems used by engaged/contracted partners meet Meaningful Use and PCMH level 3 standards.	Project		In Progress	10/01/2015	12/31/2015	12/31/2015	DY1 Q3
<b>Task</b> Step 2 (IT): Draft Current State Assessment Questionnaire for PCP sites (including practice operations/readiness towards achieving project requirements and a robust Health Information Technology PCP interoperability and integration assessment)	Project		In Progress	06/01/2015	09/30/2015	09/30/2015	DY1 Q2
<b>Task</b> Step 3 (IT): Current State Assessment/Health Information Technology - Begin Baseline Assessment of Engaged/Contracted Primary Care Practices (current state) within the PPS. Assessment to evaluate IT/EHR status and capabilities system requirements under Project 2ai. Results include gap analysis by contracted partner and scope of work needed to achieve meeting Meaningful Use and PCMH Level 3 Standards	Project		In Progress	06/01/2015	03/31/2016	03/31/2016	DY1 Q4
<b>Task</b> Step 4 (IT): Align planned sequencing of Project 2ai Implementation with "hot spot" suggestions rolled up from individual project teams to support project engagement requirements	Project		In Progress	01/01/2016	03/31/2016	03/31/2016	DY1 Q4



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<b>Project Requirements (Milestone/Task Name)</b>	<b>Reporting Level</b>	<b>Provider Type</b>	<b>Status</b>	<b>Start Date</b>	<b>End Date</b>	<b>Quarter End Date</b>	<b>DSRIP Reporting Year and Quarter</b>
<b>Task</b> Step 5 (IT): Develop process to ensure compliance and sustainability of EHR requirements within PCMH & Meaningful Use standards (Develop communication channels to PPS IT Task Force to address Meaningful Use compliance, etc.)	Project		In Progress	01/01/2016	03/31/2016	03/31/2016	DY1 Q4
<b>Task</b> Step 6 (IT): Health Information Technology - Develop process to demonstrate MU and DURSA certification at Engaged/Contracted safety net practices	Project		In Progress	01/01/2016	03/31/2016	03/31/2016	DY1 Q4
<b>Task</b> Step 7 (IT): Health Information Technology - Create a planned roll-out of IT EHR support that correlates with the results of the baseline gap analysis of engaged/contracted partners	Project		In Progress	10/01/2016	12/31/2016	12/31/2016	DY2 Q3
<b>Task</b> Step 8 (IT): Obtain Meaningful Use Stage 2 certification from CMS or NYS Medicaid, List of Participating NCQA-certified practices with Certification Documentation	Project		In Progress	10/01/2017	03/31/2018	03/31/2018	DY3 Q4
<b>Task</b> Step 9 (IT): Maintain Integrated Delivery System PCP practice support process for Engaged/Contracted PCMH providers	Project		In Progress	10/01/2017	03/31/2018	03/31/2018	DY3 Q4
<b>Task</b> Step 10 (PCMH): Engage PCMH Lead and PCMH Certification Workgroup within the IDS Project Stakeholders to be engaged in milestone infrastructure (hiring, mission/vision/values, goals).	Project		In Progress	04/01/2015	09/30/2015	09/30/2015	DY1 Q2
<b>Task</b> Step 11 (PCMH): Hire vendor or establish local resource base for PCMH certification support process	Project		In Progress	08/31/2015	12/31/2015	12/31/2015	DY1 Q3
<b>Task</b> Step 12 (PCMH): Draft Current State Assessment Questionnaire for PCP sites (including practice operations/readiness towards achieving project requirements and a robust Health Information Technology PCP interoperability and integration assessment)	Project		In Progress	06/01/2015	12/31/2015	12/31/2015	DY1 Q3
<b>Task</b> Step 13 (PCMH): Current State Assessment - Begin Evaluation of current state of Engaged/Contracted Primary Care Practices within the PPS. Assessment to be performed by PCMH Certification Workgroup and PCMH Project Lead, and possible vendor. Assessment to evaluate things such as PCMH certification readiness assessment, IT Interoperability, Meaningful Use Readiness and Resource allocation readiness.	Project		In Progress	08/31/2015	03/31/2016	03/31/2016	DY1 Q4
<b>Task</b>	Project		In Progress	10/01/2015	03/31/2016	03/31/2016	DY1 Q4



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Project Requirements (Milestone/Task Name)	Reporting Level	Provider Type	Status	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
Step 14 (PCMH): PCMH Certification Workgroup (in collaboration with vendor) will develop strategy for achieving NCQA Level 3 and/or APCM for Engaged/Contracted PCP partners							
<b>Task</b> Step 15 (PCMH): Based on current state assessment results PCMH vendor and PPS will initiate a phased transformation approach for Engaged/Contracted practices (i.e., onsite, virtual, groups, etc.) to be ongoing	Project		In Progress	11/01/2015	09/30/2017	09/30/2017	DY3 Q2
<b>Task</b> Step 16 (PCMH): Develop process to track progress towards PCMH Level 3 status within PPS and be able to provide documentation to DOH on progress	Project		In Progress	09/30/2015	03/31/2016	03/31/2016	DY1 Q4
<b>Task</b> Step 17 (PCMH): Develop process to promote and ensure compliance and sustainability of PCMH standards (Develop communication channels with EHR team to address Meaningful Use compliance, etc.)	Project		In Progress	09/30/2015	03/31/2016	03/31/2016	DY1 Q4
<b>Task</b> Step 18 (PCMH): Support submission of NCQA PCMH and/or APCM application for Engaged/Contracted Primary Care Practices	Project		In Progress	10/01/2016	09/30/2017	09/30/2017	DY3 Q2
<b>Task</b> Step 19 (PCMH): Obtain NCQA PCMH Level 3 and/or APCM certification for all engaged/contracted primary care practices	Project		In Progress	04/01/2017	03/31/2018	03/31/2018	DY3 Q4

Project Requirements (Milestone/Task Name)	DY1,Q1	DY1,Q2	DY1,Q3	DY1,Q4	DY2,Q1	DY2,Q2	DY2,Q3	DY2,Q4	DY3,Q1	DY3,Q2
<b>Milestone #1</b> Implement evidence-based best practices for disease management, specific to diabetes, in community and ambulatory care settings.										
<b>Task</b> Evidence-based strategies for the management and control of diabetes in the PPS designated area are developed and implemented for all participating providers. Protocols for disease management are developed and training of staff is completed.										
<b>Task</b> Step 1: Establish team of key project stakeholders (including SMEs, internal and external stakeholders) to determine treatment protocols, policies, and procedures to develop Project 3.c.i care coordination model for the management and control of diabetes										
<b>Task</b> Step 2: Determine clear work flow processes for the care										



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Project Requirements (Milestone/Task Name)	DY1,Q1	DY1,Q2	DY1,Q3	DY1,Q4	DY2,Q1	DY2,Q2	DY2,Q3	DY2,Q4	DY3,Q1	DY3,Q2
management/care coordination function that will support the diabetes program. Ensure seamless coordination of patient outreach and care management effort across all involved providers in community and ambulatory care settings										
<b>Task</b> Step 3: Identify treatment protocols and develop project 3.c.i care coordination model policies and procedures										
<b>Task</b> Step 4: Present policies and procedures to Project 3.c.i committee for review										
<b>Task</b> Step 5: Present policies and procedures to Clinical Governance Committee for review										
<b>Task</b> Step 6: Implement policies and procedures at engaged/contracted participating PCP practices										
<b>Task</b> Step 7: Establish team of experts to develop training process and workflow for engaged providers plan										
<b>Task</b> Step 8: Monitor development of written training materials										
<b>Task</b> Step 9: Engage workforce lead to review training program plan										
<b>Task</b> Step 10: Present training materials to Project 3.c.i committee for review										
<b>Task</b> Step 11: Present training materials to Clinical Governance Committee for review										
<b>Task</b> Step 12: Keep record of process and workflow, including responsible resources at each stage of the workflow										
<b>Task</b> Step 13: Identify expert trainer/trainers for project 3.c.i care coordination model										
<b>Task</b> Step 14: Determine necessary frequency of staff training and create calendar of training dates with site locations to train staff and train staff for project 3.c.i care coordination model										
<b>Task</b> Step 15: Keep record of training dates and number of staff trained at each engaged/contracted PCP partner										
<b>Task</b> Step 16: Create and utilize an audit checklist to determine the status of all forms and supporting documentation										





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Project Requirements (Milestone/Task Name)	DY1,Q1	DY1,Q2	DY1,Q3	DY1,Q4	DY2,Q1	DY2,Q2	DY2,Q3	DY2,Q4	DY3,Q1	DY3,Q2
<b>Task</b> Step 17: Make recommendations based on audit findings by project 3.c.i workgroup										
<b>Task</b> Step 18: Collect and maintain, in a centralized location, all pertinent project artifacts such as disease management protocols, documentation of process and workflow, list of training dates along with number of staff trained, written training materials and self-audit reports and recommendations										
<b>Milestone #2</b> Engage at least 80% of primary care providers within the PPS in the implementation of disease management evidence-based best practices.										
<b>Task</b> PPS has engaged at least 80% of their PCPs in this activity.	0	0	0	0	0	0	0	344	344	344
<b>Task</b> Step 1: Develop implementation plan and schedule for selected PCPs										
<b>Task</b> Step 2: Identify metrics and the method of collection to create baseline assessment										
<b>Task</b> Step 3: Initiate Baseline Assessment by project 3.c.i workgroup										
<b>Task</b> Step 4: Collect and Aggregate baseline data and determine baseline for each selected PCP										
<b>Task</b> Step 5: Engage and finalize agreements with PCP partners for Project 3.c.i										
<b>Task</b> Step 6: Maintain directories of engaged/contracted PCPs										
<b>Task</b> Step 7: Initiate implementation plan and schedule to engage PCPs										
<b>Task</b> Step 8: Monitor plan by Project 3.c.i workgroup										
<b>Task</b> Step 9: Collect and maintain, in a centralized location, all pertinent project artifacts such list of total PCPs in the PPS and list of PCPs engaged in this activity										
<b>Milestone #3</b> Develop care coordination teams (including diabetes educators, nursing staff, behavioral health providers, pharmacy, community health workers, and Health Home care managers) to improve health literacy, patient self-efficacy, and patient self-										



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Project Requirements (Milestone/Task Name)	DY1,Q1	DY1,Q2	DY1,Q3	DY1,Q4	DY2,Q1	DY2,Q2	DY2,Q3	DY2,Q4	DY3,Q1	DY3,Q2
management.										
<b>Task</b> Clinically Interoperable System is in place for all participating providers.										
<b>Task</b> Care coordination teams are in place and include nursing staff, pharmacists, dietitians, community health workers, and Health Home care managers where applicable.										
<b>Task</b> Care coordination processes are established and implemented.										
<b>Task</b> Step 1: Identify scope of work with Project 3.c.i workgroup for Project 3.d.i care coordination model										
<b>Task</b> Step 2: Identify and assemble care coordination team to implement Project 3.c.ii care coordination model. The team should include but is not limited to, contracted/engaged participating partners, diabetes educators, nursing staff, behavioral health providers, pharmacy, community health workers, and Health Home care managers										
<b>Task</b> Step 3: Engage Workforce project lead to review training plan for all identified providers										
<b>Task</b> Step 4: Engage IDS Workgroup to align Project 2.a.i and Project 3.c.i objectives of integrating all PPS practices in the PPS with a clinical interoperability system										
<b>Task</b> Step 5: Identify and formalize policies and procedures for Project 3.c.i care coordination mode										
<b>Task</b> Step 6: Present policies and procedures to Project 3.c.i committee for review										
<b>Task</b> Step 7: Present training program to Clinical Governance Committee for review										
<b>Task</b> Step 8: Identify team members to collect information on diabetic training program for care management/coordination staff. Team members should include nursing staff, pharmacists, dietitians, community health workers, and Health Home care managers										
<b>Task</b> Step 9: Aggregate and develop written training materials										



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<b>Task</b> Step 10: Present training curriculum to Project 3.c.i committee for review										
<b>Task</b> Step 11: Present training curriculum to Clinical Governance Committee for review										
<b>Task</b> Step 12: Identify expert trainer/trainers										
<b>Task</b> Step 13: Determine frequency of staff training and establish calendar of training dates and locations to train staff										
<b>Task</b> Step 14: Keep record of training dates and number of staff trained at each PCP practice										
<b>Task</b> Step 15: Monitor efficacy of curriculum by Project 3.c.i workgroup										
<b>Task</b> Step 16: Collect and maintain, in a centralized location, all pertinent project artifacts such as contracts, report vendor system documentation, care coordination team rosters, care coordination policies and procedures, standard clinical protocol and treatment plans, process and workflow documentation, written training materials, training dates and number for staff trained										
<b>Milestone #4</b> Develop "hot spotting" strategies, in concert with Health Homes, to implement programs such as the Stanford Model for chronic diseases in high risk neighborhoods.										
<b>Task</b> If applicable, PPS has Implemented collection of valid and reliable REAL (Race, Ethnicity, and Language) data and uses the data to target high risk populations, develop improvement plans, and address top health disparities.										
<b>Task</b> If applicable, PPS has established linkages to health homes for targeted patient populations.										
<b>Task</b> If applicable, PPS has implemented Stanford Model through partnerships with community-based organizations.										
<b>Task</b> Step 1: Engage with Project 3.c.i workgroup, health homes, BMI and other identified pertinent stakeholders to define objective and measures to collect for the support of hot spot strategy										



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<b>Task</b> Step 2: Implement collection of valid and reliable REAL (Race, Ethnicity, and Language) data to develop Hot Spotting strategy										
<b>Task</b> Step 3: Utilize Community Needs Assessment to support hot spot strategy										
<b>Task</b> Step 4: Identify and evaluate linkages to health homes for targeted patient populations										
<b>Task</b> Step 5: Initiate agreements with Home Health Organizations for project 3.c.i (Stanford model)										
<b>Task</b> Step 6: Design and document process and workflow including responsible resources at each stage										
<b>Task</b> Step 7: Identify Project Team Members, including CBO partnerships, to design implementation plan utilizing the Stanford Model, budget and schedule										
<b>Task</b> Step 8: Develop written training materials										
<b>Task</b> Step 9: Engage Workforce project lead in training materials development										
<b>Task</b> Step 10: Present training materials to Workforce Committee and Project 3.c.i committee for review										
<b>Task</b> Step 11: Present training materials to Clinical Governance for review										
<b>Task</b> Step 12: Identify expert trainer/trainers for project 3.c.i (Stanford model)										
<b>Task</b> Step 13: Determine frequency of staff training and create calendar of training dates with site locations on an ongoing basis to train staff										
<b>Task</b> Step 14: Keep record of training dates and number of staff trained										
<b>Task</b> Step 15: Identify locations for Stanford Model to be implemented in Hot Spot communities										
<b>Task</b> Step 16: Contract with partner organizations for use of space to										



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hold classes (if applicable) and schedule classes										
<b>Task</b> Step 17: Conduct Diabetes Self-Management classes on ongoing basis										
<b>Task</b> Step 18: Create and utilize an audit checklist to determine the status of all forms and supporting documentation										
<b>Task</b> Step 19: Make recommendations based on audit findings by project 3.c.i workgroup										
<b>Task</b> Step 20: Collect and maintain, in a centralized location, all pertinent project artifacts such as REAL datasets, process and workflow documentation, written training materials, list of dates along with number of staff trained, periodic self-audit reports, and written attestation or evidence of agreement with community partners										
<b>Milestone #5</b> Ensure coordination with the Medicaid Managed Care organizations serving the target population.										
<b>Task</b> PPS has agreement in place with MCO related to coordination of services for high risk populations, including smoking cessation services, hypertension screening, cholesterol screening, and other preventive services relevant to this project.										
<b>Task</b> Step 1: Develop MCO Stakeholder Roster to be engaged in the project										
<b>Task</b> Step 2: Include MCO Stakeholders to Project Committee Meetings for Diabetes Protocol development for the coordination of services for high risk populations, including smoking cessation services, hypertension screening, cholesterol screening										
<b>Task</b> Step 3: Engage MCO Team to develop Diabetes Payment Strategy for Diabetes-related Services into payer agreements										
<b>Task</b> Step 4: Meet with payers during the planning phase to identify triggers and processes for payer care coordination and chronic care services to ensure coordination, gaps in care and/or redundant services.										



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<b>Task</b> Step 5: Execute Payment Agreements or MOU with MCO for Diabetes-related Services and ensure payers provide coverage and coordination of service benefits										
<b>Task</b> Step 6: Collect and maintain, in a centralized location, all pertinent project artifacts such as written attestation or evidence of agreements										
<b>Milestone #6</b> Use EHRs or other technical platforms to track all patients engaged in this project.										
<b>Task</b> PPS identifies targeted patients and is able to track actively engaged patients for project milestone reporting.										
<b>Task</b> PPS uses a recall system that allows staff to report which patients are overdue for which preventive services and to track when and how patients were notified of needed services.										
<b>Task</b> Step 1: Meet with project stakeholders to iteratively define and refine project specific patient identification and report filtering requirements.										
<b>Task</b> Step 2: Define report format and extract frequency required to satisfy the patient engagement metrics for project.										
<b>Task</b> Step 3: Phase 1 tactical reporting bridge solution followed by longer term programmatic strategic solution.										
<b>Task</b> Step 4: Iterative development and testing approach is followed as providers are on-boarded and reporting feedback is received from project stakeholders and the DOH.										
<b>Task</b> Step 5: Run reports using tactical solution as needed for quarterly report submission to the DOH. (This task will transition into the longer term strategic reporting solution when it becomes available.)										
<b>Task</b> Step 6: Iteratively develop, test and deploy Enterprise Data Warehouse (EDW) HealthRegistries, HealthAnalytics, HealthIntent in accordance with applicable DOH domain requirements.										
<b>Task</b> Step 7: Assure iterative development strategy allows for early EMR integration and testing with providers.										



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<b>Project Requirements (Milestone/Task Name)</b>	<b>DY1,Q1</b>	<b>DY1,Q2</b>	<b>DY1,Q3</b>	<b>DY1,Q4</b>	<b>DY2,Q1</b>	<b>DY2,Q2</b>	<b>DY2,Q3</b>	<b>DY2,Q4</b>	<b>DY3,Q1</b>	<b>DY3,Q2</b>
<b>Task</b> Step 8: Engage with relevant providers to begin EMR integration discussions, share technical message specifications, on-boarding requirements and connectivity details.										
<b>Task</b> Step 9: Test, validate, configure, integrate and maintain EMR data acquisition feeds from all relevant providers for usage within the HealtheAnalytics, HealtheRegistries and HealtheIntent applications.										
<b>Task</b> Step 10: Load Patient Roster into the HealtheEDW for usage within HealtheAnalytics, HealtheRegistries and HealtheIntent applications.										
<b>Task</b> Step 11: Strategic reporting system is finalized, patient identification, tracking, and matching algorithms are tested and fully deployed into production.										
<b>Task</b> Step 12: Population Health Platform is capable of identifying targeted patients and is able to track actively engaged patients for project milestone reporting.										
<b>Milestone #7</b> Meet Meaningful Use and PCMH Level 3 standards and/or APCM by the end of Demonstration Year 3 for EHR systems used by participating safety net providers.										
<b>Task</b> EHR meets Meaningful Use Stage 2 CMS requirements (Note: any/all MU requirements adjusted by CMS will be incorporated into the assessment criteria).										
<b>Task</b> PPS has achieved NCQA 2014 Level 3 PCMH standards and/or APCM.	0	0	0	0	0	0	0	0	142	142
<b>Task</b> EHR meets connectivity to RHIO/SHIN-NY requirements.	0	0	0	0	0	0	0	92	92	92
<b>Task</b> EHR meets connectivity to RHIO/SHIN-NY requirements.	0	0	0	0	0	0	0	0	62	62
<b>Task</b> EHR meets connectivity to RHIO/SHIN-NY requirements.	0	0	0	0	0	0	0	0	10	20
<b>Task</b> Step 1 (IT): Engage PPS Health Information Technology Project Leadership and the Project 2ai Stakeholders to collaborate on approach to initiate and design a program to support engaged/contracted safety net providers to ensure Electronic Health Record systems used by engaged/contracted										



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**State University of New York at Stony Brook University Hospital (PPS ID:16)**

<b>Project Requirements (Milestone/Task Name)</b>	<b>DY1,Q1</b>	<b>DY1,Q2</b>	<b>DY1,Q3</b>	<b>DY1,Q4</b>	<b>DY2,Q1</b>	<b>DY2,Q2</b>	<b>DY2,Q3</b>	<b>DY2,Q4</b>	<b>DY3,Q1</b>	<b>DY3,Q2</b>
partners meet Meaningful Use and PCMH level 3 standards.										
<b>Task</b> Step 2 (IT): Draft Current State Assessment Questionnaire for PCP sites (including practice operations/readiness towards achieving project requirements and a robust Health Information Technology PCP interoperability and integration assessment)										
<b>Task</b> Step 3 (IT): Current State Assessment/Health Information Technology - Begin Baseline Assessment of Engaged/Contracted Primary Care Practices (current state) within the PPS. Assessment to evaluate IT/EHR status and capabilities system requirements under Project 2ai. Results include gap analysis by contracted partner and scope of work needed to achieve meeting Meaningful Use and PCMH Level 3 Standards										
<b>Task</b> Step 4 (IT): Align planned sequencing of Project 2ai Implementation with "hot spot" suggestions rolled up from individual project teams to support project engagement requirements										
<b>Task</b> Step 5 (IT): Develop process to ensure compliance and sustainability of EHR requirements within PCMH & Meaningful Use standards (Develop communication channels to PPS IT Task Force to address Meaningful Use compliance, etc.)										
<b>Task</b> Step 6 (IT): Health Information Technology - Develop process to demonstrate MU and DURSA certification at Engaged/Contracted safety net practices										
<b>Task</b> Step 7 (IT): Health Information Technology - Create a planned roll-out of IT EHR support that correlates with the results of the baseline gap analysis of engaged/contracted partners										
<b>Task</b> Step 8 (IT): Obtain Meaningful Use Stage 2 certification from CMS or NYS Medicaid, List of Participating NCQA-certified practices with Certification Documentation										
<b>Task</b> Step 9 (IT): Maintain Integrated Delivery System PCP practice support process for Engaged/Contracted PCMH providers										
<b>Task</b> Step 10 (PCMH): Engage PCMH Lead and PCMH Certification										





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Project Requirements (Milestone/Task Name)	DY1,Q1	DY1,Q2	DY1,Q3	DY1,Q4	DY2,Q1	DY2,Q2	DY2,Q3	DY2,Q4	DY3,Q1	DY3,Q2
Workgroup within the IDS Project Stakeholders to be engaged in milestone infrastructure (hiring, mission/vision/values, goals).										
<b>Task</b> Step 11 (PCMH): Hire vendor or establish local resource base for PCMH certification support process										
<b>Task</b> Step 12 (PCMH): Draft Current State Assessment Questionnaire for PCP sites (including practice operations/readiness towards achieving project requirements and a robust Health Information Technology PCP interoperability and integration assessment)										
<b>Task</b> Step 13 (PCMH): Current State Assessment - Begin Evaluation of current state of Engaged/Contracted Primary Care Practices within the PPS. Assessment to be performed by PCMH Certification Workgroup and PCMH Project Lead, and possible vendor. Assessment to evaluate things such as PCMH certification readiness assessment, IT Interoperability, Meaningful Use Readiness and Resource allocation readiness.										
<b>Task</b> Step 14 (PCMH): PCMH Certification Workgroup (in collaboration with vendor) will develop strategy for achieving NCQA Level 3 and/or APCM for Engaged/Contracted PCP partners										
<b>Task</b> Step 15 (PCMH): Based on current state assessment results PCMH vendor and PPS will initiate a phased transformation approach for Engaged/Contracted practices (i.e., onsite, virtual, groups, etc.) to be ongoing										
<b>Task</b> Step 16 (PCMH): Develop process to track progress towards PCMH Level 3 status within PPS and be able to provide documentation to DOH on progress										
<b>Task</b> Step 17 (PCMH): Develop process to promote and ensure compliance and sustainability of PCMH standards (Develop communication channels with EHR team to address Meaningful Use compliance, etc.)										
<b>Task</b> Step 18 (PCMH): Support submission of NCQA PCMH and/or APCM application for Engaged/Contracted Primary Care Practices										
<b>Task</b> Step 19 (PCMH): Obtain NCQA PCMH Level 3 and/or APCM										



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certification for all engaged/contracted primary care practices										

Project Requirements (Milestone/Task Name)	DY3,Q3	DY3,Q4	DY4,Q1	DY4,Q2	DY4,Q3	DY4,Q4	DY5,Q1	DY5,Q2	DY5,Q3	DY5,Q4
<b>Milestone #1</b> Implement evidence-based best practices for disease management, specific to diabetes, in community and ambulatory care settings.										
<b>Task</b> Evidence-based strategies for the management and control of diabetes in the PPS designated area are developed and implemented for all participating providers. Protocols for disease management are developed and training of staff is completed.										
<b>Task</b> Step 1: Establish team of key project stakeholders (including SMEs, internal and external stakeholders) to determine treatment protocols, policies, and procedures to develop Project 3.c.i care coordination model for the management and control of diabetes										
<b>Task</b> Step 2: Determine clear work flow processes for the care management/care coordination function that will support the diabetes program. Ensure seamless coordination of patient outreach and care management effort across all involved providers in community and ambulatory care settings										
<b>Task</b> Step 3: Identify treatment protocols and develop project 3.c.i care coordination model policies and procedures										
<b>Task</b> Step 4: Present policies and procedures to Project 3.c.i committee for review										
<b>Task</b> Step 5: Present policies and procedures to Clinical Governance Committee for review										
<b>Task</b> Step 6: Implement policies and procedures at engaged/contracted participating PCP practices										
<b>Task</b> Step 7: Establish team of experts to develop training process and workflow for engaged providers plan										
<b>Task</b> Step 8: Monitor development of written training materials										



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<b>Task</b> Step 9: Engage workforce lead to review training program plan										
<b>Task</b> Step 10: Present training materials to Project 3.c.i committee for review										
<b>Task</b> Step 11: Present training materials to Clinical Governance Committee for review										
<b>Task</b> Step 12: Keep record of process and workflow, including responsible resources at each stage of the workflow										
<b>Task</b> Step 13: Identify expert trainer/trainers for project 3.c.i care coordination model										
<b>Task</b> Step 14: Determine necessary frequency of staff training and create calendar of training dates with site locations to train staff and train staff for project 3.c.i care coordination model										
<b>Task</b> Step 15: Keep record of training dates and number of staff trained at each engaged/contracted PCP partner										
<b>Task</b> Step 16: Create and utilize an audit checklist to determine the status of all forms and supporting documentation										
<b>Task</b> Step 17: Make recommendations based on audit findings by project 3.c.i workgroup										
<b>Task</b> Step 18: Collect and maintain, in a centralized location, all pertinent project artifacts such as disease management protocols, documentation of process and workflow, list of training dates along with number of staff trained, written training materials and self-audit reports and recommendations										
<b>Milestone #2</b> Engage at least 80% of primary care providers within the PPS in the implementation of disease management evidence-based best practices.										
<b>Task</b> PPS has engaged at least 80% of their PCPs in this activity.	344	430	430	430	430	430	430	430	430	430
<b>Task</b> Step 1: Develop implementation plan and schedule for selected PCPs										
<b>Task</b> Step 2: Identify metrics and the method of collection to create baseline assessment										



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<b>Task</b> Step 3: Initiate Baseline Assessment by project 3.c.i workgroup										
<b>Task</b> Step 4: Collect and Aggregate baseline data and determine baseline for each selected PCP										
<b>Task</b> Step 5: Engage and finalize agreements with PCP partners for Project 3.c.i										
<b>Task</b> Step 6: Maintain directories of engaged/contracted PCPs										
<b>Task</b> Step 7: Initiate implementation plan and schedule to engage PCPs										
<b>Task</b> Step 8: Monitor plan by Project 3.c.i workgroup										
<b>Task</b> Step 9: Collect and maintain, in a centralized location, all pertinent project artifacts such list of total PCPs in the PPS and list of PCPs engaged in this activity										
<b>Milestone #3</b> Develop care coordination teams (including diabetes educators, nursing staff, behavioral health providers, pharmacy, community health workers, and Health Home care managers) to improve health literacy, patient self-efficacy, and patient self-management.										
<b>Task</b> Clinically Interoperable System is in place for all participating providers.										
<b>Task</b> Care coordination teams are in place and include nursing staff, pharmacists, dieticians, community health workers, and Health Home care managers where applicable.										
<b>Task</b> Care coordination processes are established and implemented.										
<b>Task</b> Step 1: Identify scope of work with Project 3.c.i workgroup for Project 3.d.i care coordination model										
<b>Task</b> Step 2: Identify and assemble care coordination team to implement Project 3.c.ii care coordination model. The team should include but is not limited to, contracted/engaged participating partners, diabetes educators, nursing staff, behavioral health providers, pharmacy, community health workers, and Health Home care managers										



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<b>Task</b> Step 3: Engage Workforce project lead to review training plan for all identified providers										
<b>Task</b> Step 4: Engage IDS Workgroup to align Project 2.a.i and Project 3.c.i objectives of integrating all PPS practices in the PPS with a clinical interoperability system										
<b>Task</b> Step 5: Identify and formalize policies and procedures for Project 3.c.i care coordination mode										
<b>Task</b> Step 6: Present policies and procedures to Project 3.c.i committee for review										
<b>Task</b> Step 7: Present training program to Clinical Governance Committee for review										
<b>Task</b> Step 8: Identify team members to collect information on diabetic training program for care management/coordination staff. Team members should include nursing staff, pharmacists, dieticians, community health workers, and Health Home care managers										
<b>Task</b> Step 9: Aggregate and develop written training materials										
<b>Task</b> Step 10: Present training curriculum to Project 3.c.i committee for review										
<b>Task</b> Step 11: Present training curriculum to Clinical Governance Committee for review										
<b>Task</b> Step 12: Identify expert trainer/trainers										
<b>Task</b> Step 13: Determine frequency of staff training and establish calendar of training dates and locations to train staff										
<b>Task</b> Step 14: Keep record of training dates and number of staff trained at each PCP practice										
<b>Task</b> Step 15: Monitor efficacy of curriculum by Project 3.c.i workgroup										
<b>Task</b> Step 16: Collect and maintain, in a centralized location, all pertinent project artifacts such as contracts, report vendor system documentation, care coordination team rosters, care										



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Project Requirements (Milestone/Task Name)	DY3,Q3	DY3,Q4	DY4,Q1	DY4,Q2	DY4,Q3	DY4,Q4	DY5,Q1	DY5,Q2	DY5,Q3	DY5,Q4
coordination policies and procedures, standard clinical protocol and treatment plans, process and workflow documentation, written training materials, training dates and number for staff trained										
<b>Milestone #4</b> Develop "hot spotting" strategies, in concert with Health Homes, to implement programs such as the Stanford Model for chronic diseases in high risk neighborhoods.										
<b>Task</b> If applicable, PPS has Implemented collection of valid and reliable REAL (Race, Ethnicity, and Language) data and uses the data to target high risk populations, develop improvement plans, and address top health disparities.										
<b>Task</b> If applicable, PPS has established linkages to health homes for targeted patient populations.										
<b>Task</b> If applicable, PPS has implemented Stanford Model through partnerships with community-based organizations.										
<b>Task</b> Step 1: Engage with Project 3.c.i workgroup, health homes, BMI and other identified pertinent stakeholders to define objective and measures to collect for the support of hot spot strategy										
<b>Task</b> Step 2: Implement collection of valid and reliable REAL (Race, Ethnicity, and Language) data to develop Hot Spotting strategy										
<b>Task</b> Step 3: Utilize Community Needs Assessment to support hot spot strategy										
<b>Task</b> Step 4: Identify and evaluate linkages to health homes for targeted patient populations										
<b>Task</b> Step 5: Initiate agreements with Home Health Organizations for project 3.c.i (Stanford model)										
<b>Task</b> Step 6: Design and document process and workflow including responsible resources at each stage										
<b>Task</b> Step 7: Identify Project Team Members, including CBO partnerships, to design implementation plan utilizing the Stanford Model, budget and schedule										
<b>Task</b> Step 8: Develop written training materials										



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Project Requirements (Milestone/Task Name)	DY3,Q3	DY3,Q4	DY4,Q1	DY4,Q2	DY4,Q3	DY4,Q4	DY5,Q1	DY5,Q2	DY5,Q3	DY5,Q4
<b>Task</b> Step 9: Engage Workforce project lead in training materials development										
<b>Task</b> Step 10: Present training materials to Workforce Committee and Project 3.c.i committee for review										
<b>Task</b> Step 11: Present training materials to Clinical Governance for review										
<b>Task</b> Step 12: Identify expert trainer/trainers for project 3.c.i (Stanford model)										
<b>Task</b> Step 13: Determine frequency of staff training and create calendar of training dates with site locations on an ongoing basis to train staff										
<b>Task</b> Step 14: Keep record of training dates and number of staff trained										
<b>Task</b> Step 15: Identify locations for Stanford Model to be implemented in Hot Spot communities										
<b>Task</b> Step 16: Contract with partner organizations for use of space to hold classes (if applicable) and schedule classes										
<b>Task</b> Step 17: Conduct Diabetes Self-Management classes on ongoing basis										
<b>Task</b> Step 18: Create and utilize an audit checklist to determine the status of all forms and supporting documentation										
<b>Task</b> Step 19: Make recommendations based on audit findings by project 3.c.i workgroup										
<b>Task</b> Step 20: Collect and maintain, in a centralized location, all pertinent project artifacts such as REAL datasets, process and workflow documentation, written training materials, list of dates along with number of staff trained, periodic self-audit reports, and written attestation or evidence of agreement with community partners										
<b>Milestone #5</b> Ensure coordination with the Medicaid Managed Care organizations serving the target population.										



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Project Requirements (Milestone/Task Name)	DY3,Q3	DY3,Q4	DY4,Q1	DY4,Q2	DY4,Q3	DY4,Q4	DY5,Q1	DY5,Q2	DY5,Q3	DY5,Q4
<b>Task</b> PPS has agreement in place with MCO related to coordination of services for high risk populations, including smoking cessation services, hypertension screening, cholesterol screening, and other preventive services relevant to this project.										
<b>Task</b> Step 1: Develop MCO Stakeholder Roster to be engaged in the project										
<b>Task</b> Step 2: Include MCO Stakeholders to Project Committee Meetings for Diabetes Protocol development for the coordination of services for high risk populations, including smoking cessation services, hypertension screening, cholesterol screening										
<b>Task</b> Step 3: Engage MCO Team to develop Diabetes Payment Strategy for Diabetes-related Services into payer agreements										
<b>Task</b> Step 4: Meet with payers during the planning phase to identify triggers and processes for payer care coordination and chronic care services to ensure coordination, gaps in care and/or redundant services.										
<b>Task</b> Step 5: Execute Payment Agreements or MOU with MCO for Diabetes-related Services and ensure payers provide coverage and coordination of service benefits										
<b>Task</b> Step 6: Collect and maintain, in a centralized location, all pertinent project artifacts such as written attestation or evidence of agreements										
<b>Milestone #6</b> Use EHRs or other technical platforms to track all patients engaged in this project.										
<b>Task</b> PPS identifies targeted patients and is able to track actively engaged patients for project milestone reporting.										
<b>Task</b> PPS uses a recall system that allows staff to report which patients are overdue for which preventive services and to track when and how patients were notified of needed services.										
<b>Task</b> Step 1: Meet with project stakeholders to iteratively define and refine project specific patient identification and report filtering requirements.										





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<b>Task</b> Step 2: Define report format and extract frequency required to satisfy the patient engagement metrics for project.										
<b>Task</b> Step 3: Phase 1 tactical reporting bridge solution followed by longer term programmatic strategic solution.										
<b>Task</b> Step 4: Iterative development and testing approach is followed as providers are on-boarded and reporting feedback is received from project stakeholders and the DOH.										
<b>Task</b> Step 5: Run reports using tactical solution as needed for quarterly report submission to the DOH. (This task will transition into the longer term strategic reporting solution when it becomes available.)										
<b>Task</b> Step 6: Iteratively develop, test and deploy Enterprise Data Warehouse (EDW) HealthRegistries, HealthAnalytics, HealthIntent in accordance with applicable DOH domain requirements.										
<b>Task</b> Step 7: Assure iterative development strategy allows for early EMR integration and testing with providers.										
<b>Task</b> Step 8: Engage with relevant providers to begin EMR integration discussions, share technical message specifications, on-boarding requirements and connectivity details.										
<b>Task</b> Step 9: Test, validate, configure, integrate and maintain EMR data acquisition feeds from all relevant providers for usage within the HealthAnalytics, HealthRegistries and HealthIntent applications.										
<b>Task</b> Step 10: Load Patient Roster into the HealthEDW for usage within HealthAnalytics, HealthRegistries and HealthIntent applications.										
<b>Task</b> Step 11: Strategic reporting system is finalized, patient identification, tracking, and matching algorithms are tested and fully deployed into production.										
<b>Task</b> Step 12: Population Health Platform is capable of identifying targeted patients and is able to track actively engaged patients for project milestone reporting.										



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<b>Milestone #7</b> Meet Meaningful Use and PCMH Level 3 standards and/or APCM by the end of Demonstration Year 3 for EHR systems used by participating safety net providers.										
<b>Task</b> EHR meets Meaningful Use Stage 2 CMS requirements (Note: any/all MU requirements adjusted by CMS will be incorporated into the assessment criteria).										
<b>Task</b> PPS has achieved NCQA 2014 Level 3 PCMH standards and/or APCM.	142	430	430	430	430	430	430	430	430	430
<b>Task</b> EHR meets connectivity to RHIO/SHIN-NY requirements.	92	92	92	92	92	92	92	92	92	92
<b>Task</b> EHR meets connectivity to RHIO/SHIN-NY requirements.	62	162	162	162	162	162	162	162	162	162
<b>Task</b> EHR meets connectivity to RHIO/SHIN-NY requirements.	30	50	50	50	50	50	50	50	50	50
<b>Task</b> Step 1 (IT): Engage PPS Health Information Technology Project Leadership and the Project 2ai Stakeholders to collaborate on approach to initiate and design a program to support engaged/contracted safety net providers to ensure Electronic Health Record systems used by engaged/contracted partners meet Meaningful Use and PCMH level 3 standards.										
<b>Task</b> Step 2 (IT): Draft Current State Assessment Questionnaire for PCP sites (including practice operations/readiness towards achieving project requirements and a robust Health Information Technology PCP interoperability and integration assessment)										
<b>Task</b> Step 3 (IT): Current State Assessment/Health Information Technology - Begin Baseline Assessment of Engaged/Contracted Primary Care Practices (current state) within the PPS. Assessment to evaluate IT/EHR status and capabilities system requirements under Project 2ai. Results include gap analysis by contracted partner and scope of work needed to achieve meeting Meaningful Use and PCMH Level 3 Standards										
<b>Task</b> Step 4 (IT): Align planned sequencing of Project 2ai Implementation with "hot spot" suggestions rolled up from individual project teams to support project engagement										



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requirements										
<b>Task</b> Step 5 (IT): Develop process to ensure compliance and sustainability of EHR requirements within PCMH & Meaningful Use standards (Develop communication channels to PPS IT Task Force to address Meaningful Use compliance, etc.)										
<b>Task</b> Step 6 (IT): Health Information Technology - Develop process to demonstrate MU and DURSA certification at Engaged/Contracted safety net practices										
<b>Task</b> Step 7 (IT): Health Information Technology - Create a planned roll-out of IT EHR support that correlates with the results of the baseline gap analysis of engaged/contracted partners										
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<b>Task</b> Step 10 (PCMH): Engage PCMH Lead and PCMH Certification Workgroup within the IDS Project Stakeholders to be engaged in milestone infrastructure (hiring, mission/vision/values, goals).										
<b>Task</b> Step 11 (PCMH): Hire vendor or establish local resource base for PCMH certification support process										
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<b>Task</b> Step 13 (PCMH): Current State Assessment - Begin Evaluation of current state of Engaged/Contracted Primary Care Practices within the PPS. Assessment to be performed by PCMH Certification Workgroup and PCMH Project Lead, and possible vendor. Assessment to evaluate things such as PCMH certification readiness assessment, IT Interoperability, Meaningful Use Readiness and Resource allocation readiness.										
<b>Task</b>										



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<b>Project Requirements (Milestone/Task Name)</b>	<b>DY3,Q3</b>	<b>DY3,Q4</b>	<b>DY4,Q1</b>	<b>DY4,Q2</b>	<b>DY4,Q3</b>	<b>DY4,Q4</b>	<b>DY5,Q1</b>	<b>DY5,Q2</b>	<b>DY5,Q3</b>	<b>DY5,Q4</b>
Step 14 (PCMH): PCMH Certification Workgroup (in collaboration with vendor) will develop strategy for achieving NCQA Level 3 and/or APCM for Engaged/Contracted PCP partners										
<b>Task</b> Step 15 (PCMH): Based on current state assessment results PCMH vendor and PPS will initiate a phased transformation approach for Engaged/Contracted practices (i.e., onsite, virtual, groups, etc.) to be ongoing										
<b>Task</b> Step 16 (PCMH): Develop process to track progress towards PCMH Level 3 status within PPS and be able to provide documentation to DOH on progress										
<b>Task</b> Step 17 (PCMH): Develop process to promote and ensure compliance and sustainability of PCMH standards (Develop communication channels with EHR team to address Meaningful Use compliance, etc.)										
<b>Task</b> Step 18 (PCMH): Support submission of NCQA PCMH and/or APCM application for Engaged/Contracted Primary Care Practices										
<b>Task</b> Step 19 (PCMH): Obtain NCQA PCMH Level 3 and/or APCM certification for all engaged/contracted primary care practices										

**Prescribed Milestones Current File Uploads**

<b>Milestone Name</b>	<b>User ID</b>	<b>File Name</b>	<b>Description</b>	<b>Upload Date</b>
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No Records Found

**Prescribed Milestones Narrative Text**

<b>Milestone Name</b>	<b>Narrative Text</b>
Implement evidence-based best practices for disease management, specific to diabetes, in community and ambulatory care settings.	
Engage at least 80% of primary care providers within the PPS in the implementation of disease management evidence-based best practices.	



**New York State Department Of Health  
 Delivery System Reform Incentive Payment Project  
 DSRIP Implementation Plan Project**

**State University of New York at Stony Brook University Hospital (PPS ID:16)**

**Prescribed Milestones Narrative Text**

Milestone Name	Narrative Text
Develop care coordination teams (including diabetes educators, nursing staff, behavioral health providers, pharmacy, community health workers, and Health Home care managers) to improve health literacy, patient self-efficacy, and patient self-management.	
Develop "hot spotting" strategies, in concert with Health Homes, to implement programs such as the Stanford Model for chronic diseases in high risk neighborhoods.	
Ensure coordination with the Medicaid Managed Care organizations serving the target population.	
Use EHRs or other technical platforms to track all patients engaged in this project.	
Meet Meaningful Use and PCMH Level 3 standards and/or APCM by the end of Demonstration Year 3 for EHR systems used by participating safety net providers.	



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**IPQR Module 3.c.i.5 - PPS Defined Milestones**

**Instructions :**

Please enter and update baseline target dates, as well as work breakdown tasks with target dates for PPS-defined milestones.

Milestone/Task Name	Status	Description	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
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**PPS Defined Milestones Current File Uploads**

Milestone Name	User ID	File Name	Description	Upload Date
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**PPS Defined Milestones Narrative Text**

Milestone Name	Narrative Text
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Delivery System Reform Incentive Payment Project**

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**IPQR Module 3.c.i.6 - IA Monitoring**

**Instructions :**